

Narrabri RSL Memorial & Citizens Club Ltd

# ANNUAL REPORT 2023



**ONE  
GREAT  
CLUB,  
NOW  
THREE  
FANTASTIC  
VENUES**



**Narrabri RSL Memorial & Citizens Club Ltd.**

**Trading as: Club Narrabri.**

**A.C.N 001-030-593**

**A.B.N 41-001-030-593**

**Notice of Annual General Meeting 2023**

Notice is hereby given that the Annual General Meeting of the Club will be held at 6.pm on Tuesday, 31st October, 2023 in the auditorium at Narrabri RSL Club.

**BUSINESS:**

- (a) To confirm the minutes of the previous Annual General Meeting.
- (b) To received and consider the Financial Statements, Directors Report and Auditors Report for the year ended 30<sup>th</sup> June 2023.
- (c) To deal with any notice of motion.
- (d) To deal with any other business that the meeting may approve of, and of which due notice has not been given.

All business and notices of motion to be dealt with at the Annual General Meeting shall be handed to the Company Secretary at least 30 days prior to the date of such meeting.

A copy of the 2023 Annual Report can be viewed on the club's website: [www.clubnarrabri.com.au](http://www.clubnarrabri.com.au)

## **CLUB NARRABRI**

### **President's Report 2023**

Members,

The financial year 2022-23 has proved both challenging and rewarding for Club Narrabri.

Our amalgamation with Narrabri Bowling Club took effect on 29<sup>th</sup> August 2022, giving us 10 months of trading to assess the business and plan for the future. We have initiated some minor changes to the Bowlo to improve patronage and I'm pleased to report that the venue is heading in the right direction. Our caterers are doing an excellent job with an imaginative menu featuring traditional Sri Lankan cuisine as well as some old Aussie favourites. We are building support from the nearby motel patrons and our Club Narrabri members are starting to embrace the Bowlo as well. If you haven't checked it out, I encourage you to do so. We kick off an exciting new barefoot bowls competition called "Jack Attack" on October 12. Best compared to 20-20 cricket, this fun and dynamic concept will be played on Thursday nights under lights. Check out our website [www.clubnarrabri.com.au](http://www.clubnarrabri.com.au) for details.

The Golfie continues to thrive, despite a disrupted year on the course. During the October 22 floods, we had water over the course 3 times. This was in the middle of our peak golfing season when the course was at its best and impacted our golfing numbers. On the flip side, in collaboration with our golf professional Graeme Trew, an indoor golf simulator was installed upstairs in the redundant restaurant area. The response has been excellent, with golfers, corporates and social functions enjoying the challenge and fun that the facility creates. Graeme and Nicole are planning lots of exciting new events, fittings and lessons utilising the simulator. We are looking forward to a very special event at the Golfie next March, as we host a qualifying tournament for the Women's NSW Open. This is a great opportunity for our club to showcase the course and facilities to an elite group of professional golfers from across Australia and overseas.

We completed a major renovation and refurbishment of the RSL in December last year. A new bar, lounge, outdoor gaming room, function room and furniture have transformed the RSL. Our local tradies did an amazing job and have created a modern, fresh new venue for our members. The feedback from our patrons has been very positive and business has increased significantly on the back of the renovation.

Our Financial Statements reflect an exceptional year fiscally for Club Narrabri. The extraordinary profit after income tax was \$5,341,142 which is due principally to the acquisition of the Bowlo, which contributed \$4,458,270 to the total. Our trading profit for Club Narrabri was \$882,872 thanks largely to an outstanding profit at the flagship

RSL of almost \$1 million. The Golfie recorded a small loss (\$38,648) on the back of the disruption caused by the floods. The Bowlo also experienced a trading loss (\$94,015) for the 10 months under our control. Members should be aware that the Bowlo is a strategic work in progress and won't dramatically improve overnight. Please refer to the back pages of this Annual Report for the detailed trading accounts for each venue.

Our success would not be possible without the dedication, drive and commitment of our Management Team, Staff Members, Caterers, Local tradies, Match Committees and Golf Pro. I thank you one and all on behalf of our members for creating an excellent club. To my fellow Directors, my thanks for your guidance and leadership and the direction that you steer the ship. Total Members' Funds has reached \$15,912,652 this year, a far cry from \$357,759 when I became a director in 1996. This is thanks to all directors, and employees who have served our great club during this time.

Members, we are truly "One Great Club, with three fantastic venues". Our success depends on your patronage across our venues. I urge you to visit all 3 sites and see firsthand the diversity that we are creating in our town. Our food offerings are second to none in Narrabri. The "Outback Shack" at the RSL, "Birdies Bistro" at the Golfie and "Gallo Yakoo" Sri Lankan restaurant at the Bowlo provide a diverse range of value cuisine for our members and guests. We boast excellent function rooms, family friendly environments and unique sporting facilities for your benefit. I look forward to seeing you at Club Narrabri.

**Bruce O'Hara**  
**Chairman**

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

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**FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

Your directors present their report on the company for the financial year ended 30 June 2023.

### **Principal Activities**

The company's principal activities are the operation of a Registered Club. The principal objective of the club is to provide members with amenities within the combined entity.

### **Short Term Objectives of the Company**

The company has identified the following short term objectives:

- To provide services to members commensurate with industry needs and regulatory requirements.
- To continue to lobby the government to ensure a fair go for the registered club industry.
- To promote the registered club industry.
- To meet financial viability and accountability requirements.
- To provide workplaces that are compliant with industry standards and the Fair Work Act.
- To continue to improve the members facilities including refurbishment of the clubs buildings in line with the Club's business plan.

The company has adopted the following strategies for achievement of these short term objectives:

- The preparation of a business and strategic plan that identifies the future for the club and the initiatives that will need to be implemented to promote the club.
- The preparation of an annual budget for financial performance and the regular review of the company's performance against the budget by management and directors.
- The review of the company compliance with work health and safety and compliance with employment law including the Fair Work Act.
- Completion of a business plan and development of a master plan.

### **Long Term Objectives of the Company**

The company has identified the following long term objectives:

- To ensure a sustainable industry in the local community with the provision of facilities and amenities at all three venues.
- To diversify the club operations.
- To continue to be financially secure.
- To grow the company operations in accordance with members interests.
- To implement the business plan and master plan.

The company has adopted the following strategies for achievement of these long term objectives:

- The preparation of a business and strategic plan to identify the opportunities and strengths of the company and provide a sustainable industry.
- The preparation of a marketing plan to communicate and promote the industry.
- The preparation of long term budgets that consider the member service needs, infrastructure needs, service delivery, employment costs and maintaining prudent levels of working capital and liquidity in investment of funds surplus to current needs.

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**DIRECTORS REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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**Performance Measurement**

The company uses the following key performance indicators to measure performance:

- Profit, after income tax expense for the financial year was \$5,341,142 (2022: \$476,334).
- Cash flow provided from operating activities for the financial year was \$1,547,866 (2022: \$873,551).
- Membership for the financial year was 5,247 (2022: 5,165).
- EBITDARD (Earnings Before Interest Tax Depreciation Amortisation Rent and Donations) was 25.17% (2022: 19.44%)
- The company has complied with all Work Health and Safety, Employment and Environmental reviews conducted by external regulatory bodies.

**Directors Information**

**Directors**

The names of the directors in office at any time during, or since the end of, the year and the period that each director has been in office:

<b>Directors Name</b>	<b>Special Responsibilities</b>	<b>Period as Director</b>	<b>Qualifications and Experience</b>
Bruce O'Hara	President	17 years	Licensed Stock and Station Real Estate Agent, Business Owner.
Raymond Kebby	Director	28 years	Welder by trade.
Gary Mason	Director	17 years	20 years as R.A.N engineer, 30 years safety inspector for Work Cover NSW, Justice of the Peace, Past Secretary/Treasurer and current President of Narrabri RSL sub branch.
John Watling	Director	19 years	Retired, Registrar of the Court/Chamber Magistrate/Coroner.
Sally Phelps	Director	7 years	Bookkeeping provider for 29 years, ANZ Bank 7 years, Justice of the Peace. Treasurer of Narrabri RSL sub branch.
Brett Nolan	Director	3 years	Builder
James Thomas	Director	1 year	Real Estate Agent and Registered Valuer

**Company Secretary**

Paul Gordon was appointed the company secretary on 5 December 1988. Paul has over 30 years experience in the registered clubs industry.

**DIRECTORS REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

**Meetings of Directors**

During the financial year, 9 meetings of directors (including committees of directors) were held and the attendances by each director during the year were as follows:

	Directors' Meetings	
	Eligible to attend	Number attended
Bruce O'Hara	9	9
Raymond Kebby	9	6
Gary Mason	9	9
John Watling	9	6
Sally Phelps	9	7
Brett Nolan	9	7
James Thomas	9	6

**Membership Details**

The company is incorporated as a company limited by guarantee that requires the members of the company to contribute \$2 per member towards the company liabilities on the winding up of the company. These membership numbers are at 30 June 2023.

Membership Class	Number of Members	Individual Members Contribution on winding up of Company	Total Members Contribution on winding up of Company
Life members	13	\$ 2	\$ 26
Ordinary members	4,770	\$ 2	\$ 9,540
Golf members	400	\$ 2	\$ 800
Bowling	64	\$ 2	\$ 128
Total	5,247	\$ 2	\$ 10,494

**Auditors' Independence Declaration**

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is attached to these financial statements.

Signed in accordance with a resolution of the Board of Directors



Bruce O'Hara  
 Director



Sally Phelps  
 Director

Dated: 28 August 2023





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**AUDITORS' INDEPENDENCE DECLARATION  
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001  
TO THE DIRECTORS OF  
NARRABRI RSL MEMORIAL & CITIZENS CLUB LIMITED**

**ABN 41 001 030 593**

I declare that, to the best of my knowledge and belief, during the financial year to 30 June 2023 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

**CROWE CENTRAL NORTH**

**Kylie Ellis**  
**Partner**  
Registered Company Auditor (ASIC RAN 483424)  
149 Otho St  
INVERELL NSW 2360

Dated: 28 August 2023

The title 'Partner' conveys that the person is a senior member within their respective division, and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is external audit, conducted via the Crowe Australasia external audit division and Unison SMSF Audit. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

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**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	Note	2023 \$	2022 \$
Revenue	2	6,026,644	4,519,086
Gain on business combination	2, 21	4,458,270	-
Other income	3	25,557	146,855
Interest revenue calculated using the effective interest method		80,037	3,093
Administration expenses		(347,497)	(271,938)
Advertising expenses		(67,986)	(61,873)
Cost of goods sold	4	(676,224)	(511,369)
Depreciation, amortisation and impairments	4	(640,239)	(453,713)
Employee benefits expenses		(1,750,482)	(1,510,850)
Gaming expenses		(758,721)	(556,234)
Occupancy expenses		(803,509)	(651,628)
Other expenses		(220,341)	(223,498)
<b>Profit before income tax expense</b>		<b>5,325,509</b>	<b>427,931</b>
Income tax revenue	1(b), 5	15,633	48,403
<b>Profit after income tax expense</b>		<b>5,341,142</b>	<b>476,334</b>
<u>Other comprehensive income</u>			
Other comprehensive income for the year, net of tax		-	-
<b>Total comprehensive income for the year</b>		<b>5,341,142</b>	<b>476,334</b>
Total comprehensive income attributable to members of the entity		5,341,142	476,334

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**STATEMENT OF FINANCIAL POSITION**  
**AS AT 30 JUNE 2023**

	Note	2023 \$	2022 \$
<b>ASSETS</b>			
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	6	5,536,488	4,472,299
Trade and other receivables	7	13,296	51,495
Inventories	8	138,445	97,448
Assets held for sale	9	72,738	72,738
<b>TOTAL CURRENT ASSETS</b>		<b>5,760,967</b>	<b>4,693,980</b>
<b>NON CURRENT ASSETS</b>			
Property, plant and equipment	10	9,689,381	5,792,033
Deferred tax asset	11	269,584	253,951
Intangible assets	12	1,508,775	1,099,775
<b>TOTAL NON CURRENT ASSETS</b>		<b>11,467,740</b>	<b>7,145,759</b>
<b>TOTAL ASSETS</b>		<b>17,228,707</b>	<b>11,839,739</b>
<b>LIABILITIES</b>			
<b>CURRENT LIABILITIES</b>			
Trade and other payables	13	342,507	321,597
Contract liabilities	14	147,038	129,190
Provisions	15	799,340	774,063
<b>TOTAL CURRENT LIABILITIES</b>		<b>1,288,885</b>	<b>1,224,850</b>
<b>NON CURRENT LIABILITIES</b>			
Contract liabilities	14	11,984	24,772
Provisions	15	15,186	18,607
<b>TOTAL NON CURRENT LIABILITIES</b>		<b>27,170</b>	<b>43,379</b>
<b>TOTAL LIABILITIES</b>		<b>1,316,055</b>	<b>1,268,229</b>
<b>NET ASSETS</b>		<b>15,912,652</b>	<b>10,571,510</b>
<b>EQUITY</b>			
Retained earnings		15,912,652	10,571,510
<b>TOTAL EQUITY</b>		<b>15,912,652</b>	<b>10,571,510</b>

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**STATEMENT OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	Retained Earnings \$	Total \$
<b>Balance at 1 July 2021</b>	10,095,176	10,095,176
Profit after income tax expense	476,334	476,334
Total other comprehensive income for the year	-	-
<b>Balance at 30 June 2022</b>	<u>10,571,510</u>	<u>10,571,510</u>
Profit after income tax expense	5,341,142	5,341,142
Total comprehensive income for the year	-	-
<b>Balance at 30 June 2023</b>	<u>15,912,652</u>	<u>15,912,652</u>

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	Note	2023 \$	2022 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from customers		6,678,267	5,103,266
Payments to suppliers and employees		(5,210,438)	(4,232,808)
Interest received		80,037	3,093
Income tax paid		-	-
Net cash provided by operating activities		<u>1,547,866</u>	<u>873,551</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchase of property, plant and equipment		(1,217,634)	(1,020,184)
Proceeds of financial assets		733,957	-
Net cash used in investing activities		<u>(483,677)</u>	<u>(1,020,184)</u>
Net increase/(decrease) in cash held		1,064,189	(146,633)
Cash at the beginning of the financial year		4,472,299	4,618,932
Cash at the end of the financial year	6	<u>5,536,488</u>	<u>4,472,299</u>

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**Note 1: Statement of Significant Accounting Policies**

**Basis of Preparation**

The financial statements cover Narrabri RSL Memorial & Citizens Club Limited as an individual entity. Narrabri RSL Memorial & Citizens Club Limited is a public company limited by guarantee, incorporated and domiciled in Australia.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for not-for-profit oriented entities.

*Historical cost convention*

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

*Critical accounting estimates*

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 1.

The financial statements were authorised for issue on 28 August 2023 by the directors of the company.

**Accounting Policies**

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

**(a) Revenue**

The Company recognises revenue as follows:

Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the company is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the company: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Variable consideration within the transaction price, if any, reflects concessions provided to the customer such as discounts, rebates and refunds, any potential bonuses receivable from the customer and any other contingent events. Such estimates are determined using either the 'expected value' or 'most likely amount' method. The measurement of variable consideration is subject to a constraining principle whereby revenue will only be recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved. Amounts received that are subject to the constraining principle are recognised as a refund liability.

Sale of Goods

Revenue from the sale of goods is recognised at the point in time when the customer obtains control of the goods, which is generally at the time of delivery.

Rendering of Services

Revenue from a contract to provide services is recognised over time as the services are rendered based on either a fixed price or an hourly rate.

Rent

Rent revenue from investment properties is recognised on a straight-line basis over the lease term. Lease incentives granted are recognised as part of the rental revenue. Contingent rentals are recognised as income in the period when earned.

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**Note 1: Statement of Significant Accounting Policies**

Other Revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

Volunteer services

The company has elected not to recognise volunteer services as either revenue or other form of contribution received. As such, any related consumption or capitalisation of such resources received is also not recognised.

All revenue is stated net of the amount of goods and services tax (GST).

**(b) Income Tax**

The income tax expense (income) for the year comprises current income tax expense (income) and deferred tax expense (income).

Current income tax expense charged to the profit or loss is the tax payable on taxable income. Current tax liabilities (assets) are therefore measured at the amounts expected to be paid to (recovered from) the relevant taxation authority.

Deferred income tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year as well as unused tax losses.

Current and deferred income tax expense (income) is charged or credited outside profit or loss when the tax relates to items that are recognised outside profit or loss.

Deferred tax assets and liability are calculated at the tax rates that are expected to apply for the period when the asset is realised or the liability is settled, and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability.

Deferred tax assets relating to temporary differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

Current tax assets and liabilities are offset where a legally enforceable right to set-off exists and is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur. Deferred tax assets and liabilities are offset where: (a) a legally enforceable right of set-off exists; and (b) the deferred tax assets and liabilities relates to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities, where it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur in future periods in which significant amounts of deferred tax assets or liabilities are expected to be recovered or settled.

The mutuality principle has been applied to the income tax calculation of the Club.

**(c) Current and non-current classification**

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the company's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the company's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

**Note 1: Statement of Significant Accounting Policies**

**(d) Cash and Cash Equivalents**

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. For the statement of cash flows presentation purposes, cash and cash equivalents also includes bank overdrafts, which are shown within borrowings in current liabilities on the statement of financial position.

**(e) Property, Plant and Equipment**

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment (excluding land) over their expected useful lives as follows:

Buildings	2.5%
Plant and equipment	13 - 40%
Furniture, fixtures and fittings	7.5 - 33%
Carpet and curtains	20 - 30%
Restaurant and kitchen equipment	15 - 33%
Poker machines	20 - 50%

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss.

**(f) Intangibles**

**Poker Machine Entitlements**

The poker machine entitlements shown in the accounts represent licences purchased by the club. The company holds other poker machine entitlements that potentially have a market value. If the company were to be wound up or the number of entitlements were in excess of requirements then the poker machine entitlements would be able to be sold at the prevailing market price. Poker machine entitlements are intangible assets classified with an indefinite life. The intangible asset is subject to annual impairment testing to the higher of fair value less related costs to sell and value in use.

**Water Licences**

The water licences held by the club are recorded at cost. The water licences are subject to annual impairment testing to the higher of fair value less related costs to sell and value in use.

**(g) Investments and Other Financial Assets**

Investments and other financial assets, other than investments in associates, are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. Such assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset unless an accounting mismatch is being avoided.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the company has transferred substantially all the risks and rewards of ownership. When there is no reasonable expectation of recovering part or all of a financial asset, it's carrying value is written off.

Financial assets at fair value through profit or loss

Financial assets not measured at amortised cost or at fair value through other comprehensive income are classified as financial assets at fair value through profit or loss. Typically, such financial assets will be either: (i) held for trading, where they are acquired for the purpose of selling in the short-term with an intention of making a profit, or a derivative; or (ii) designated as such upon initial recognition where permitted. Fair value movements are recognised in profit or loss.



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**Note 1: Statement of Significant Accounting Policies**

Financial assets at fair value through other comprehensive income

Financial assets at fair value through other comprehensive income include equity investments which the company intends to hold for the foreseeable future and has irrevocably elected to classify them as such upon initial recognition.

Impairment of financial assets

The company recognises a loss allowance for expected credit losses on financial assets which are either measured at amortised cost or fair value through other comprehensive income. The measurement of the loss allowance depends upon the company's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

For financial assets mandatorily measured at fair value through other comprehensive income, the loss allowance is recognised in other comprehensive income with a corresponding expense through profit or loss. In all other cases, the loss allowance reduces the asset's carrying value with a corresponding expense through profit or loss.

**(h) Impairment of Assets**

At the end of each reporting period, the company assesses whether there is any indication that an asset may be impaired. The assessment will include considering external sources of information and internal sources of information. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use to the asset's carrying value. Any excess of the asset's carrying value of its recoverable amount is expensed to the statement of profit or loss and other comprehensive income.

Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the receivable amount of the cash-generating unit to which the asset belongs.

**(i) Trade and Other Payables**

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

**(j) Contract Liabilities**

Contract liabilities represent the company's obligation to transfer goods or services to a customer and are recognised when a customer pays consideration, or when the company recognises a receivable to reflect its unconditional right to consideration (whichever is earlier) before the company has transferred the goods or services to the customer.

**(k) Employee Benefits**

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

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**Note 1: Statement of Significant Accounting Policies**

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Defined contribution superannuation expense

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

**(l) Goods and Services Tax**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense. Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

Commitments and contingencies are disclosed on a gross basis.

**(m) Comparative Figures**

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

**(n) Critical Accounting Estimates and Judgements**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Revenue from Contracts with Customers

When recognising revenue in relation to the sale of goods to customers, the key performance obligation of the company is considered to be the point of delivery of the goods to the customer, as this is deemed to be the time that the customer obtains control of the promised goods and therefore the benefits of unimpeded access.

Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

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**Note 1: Statement of Significant Accounting Policies**

Impairment of non-financial assets other than goodwill and other indefinite life intangible assets

The company assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Income Tax

The company is subject to income taxes in the jurisdictions in which it operates. Significant judgement is required in determining the provision for income tax. There are many transactions and calculations undertaken during the ordinary course of business for which the ultimate tax determination is uncertain. The company recognises liabilities for anticipated tax audit issues based on the company's current understanding of the tax law. Where the final tax outcome of these matters is different from the carrying amounts, such differences will impact the current and deferred tax provisions in the period in which such determination is made.

Employee benefits provision

As discussed in note 1, the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

**(o) Business Combination**

The acquisition method of accounting is used to account for business combinations regardless of whether equity instruments or other assets are acquired.

The consideration transferred is the sum of the acquisition-date fair values of the assets and liabilities transferred. All acquisition costs are expensed as incurred to profit or loss.

On the acquisition of a business, the consolidated entity assesses the financial assets acquired and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic conditions, the consolidated entity's operating or accounting policies and other pertinent conditions in existence at the acquisition-date.

If the consideration transferred and the pre-existing fair value is less than the fair value of the identifiable net assets acquired, being a bargain purchase to the acquirer, the difference is recognised as a gain directly in profit or loss by the acquirer on the acquisition-date.

**(p) Changes in accounting policy, disclosures, standards and interpretations**

New of amended Accounting Standards and Interpretations Adopted

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	Note	2023 \$	2022 \$
<b>Note 2: Revenue</b>			
Revenue from contracts with customers			
Bar sales		1,720,925	1,261,089
Equipment and other sales		2,542	-
Raffles		151,538	87,522
Commissions		11,723	9,994
Green fees		192,916	155,770
Membership subscriptions		94,084	92,012
Poker machine revenue		3,571,631	2,621,186
Sponsorships		15,857	25,227
TAB and Keno commission		157,911	99,048
Equipment hire		45,826	39,381
Members promotional revenue		21,432	23,159
Sundry revenue		9,000	56,609
Total revenue from contracts with customers		<u>5,995,385</u>	<u>4,470,997</u>
Other revenue			
Donations		11,566	23,586
Sundry revenue		19,693	24,503
Total other revenue		<u>31,259</u>	<u>48,089</u>
Gain on business combination		4,458,270	-
Total revenue		<u>10,484,914</u>	<u>4,519,086</u>
Disaggregation of revenue			
Timing of revenue recognition			
Goods transferred at a point in time		5,598,503	4,102,335
Service transferred over time		396,882	368,662
		<u>5,995,385</u>	<u>4,470,997</u>
<b>Note 3: Other Income</b>			
Jobkeeper and other government subsidies		-	122,000
Rental income		26,378	24,855
Profit on disposal of fixed assets		(821)	-
Total other income		<u>25,557</u>	<u>146,855</u>
<b>Note 4: Expenses</b>			
Profit before income tax includes the following specific expenses:			
Cost of sales		676,224	511,369
Depreciation		640,239	453,713
Electricity		238,327	130,769
Poker machine duty		557,480	405,279
Repairs and maintenance		306,033	240,068
Salaries and wages		1,560,315	1,301,994
Superannuation		151,196	153,182

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	Note	2023 \$	2022 \$
<b>Note 5: Income Tax Revenue/Expense</b>			
(a) The prima facie tax on profit from ordinary activities before income tax is reconciled to the income tax expense as follows:			
Prime facie tax payable on profit from ordinary activities before income tax at 25% (2022: 25%)		1,331,377	117,681
Less tax effect of:			
- Non-deductible and non-assessable items		<u>(1,347,010)</u>	<u>(166,084)</u>
		<u>(15,633)</u>	<u>(48,403)</u>
<b>Note 6: Cash and Cash Equivalents</b>			
Cash on hand		307,927	233,055
Cash at bank		2,068,900	1,860,078
Deposits at call		<u>3,159,661</u>	<u>2,379,166</u>
		<u>5,536,488</u>	<u>4,472,299</u>
<b>Note 7: Trade and Other Receivables</b>			
CURRENT			
Trade receivables		<u>13,296</u>	<u>51,495</u>
		<u>13,296</u>	<u>51,495</u>
<b>Note 8: Inventories</b>			
CURRENT			
Stock on hand		<u>138,445</u>	<u>97,448</u>
		<u>138,445</u>	<u>97,448</u>
<b>Note 9: Assets held for sale</b>			
CURRENT			
Assets held for sale		<u>72,738</u>	<u>72,738</u>
		<u>72,738</u>	<u>72,738</u>

The Directors authorised the listing of the vacant land at Old Gunnedah Rd Narrabri for sale. This asset represents a non core asset of the Club, and as a result of the sales listing, this asset was transferred from Property, Plant & Equipment to Assets Held for Sale. This asset is carried at cost, being the lower of cost and estimated fair value less costs to sell.

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	Note	2023 \$	2022 \$
<b>Note 10: Property, Plant &amp; Equipment</b>			
Land and Buildings (at cost)			
Freehold land		<u>2,380,500</u>	<u>977,000</u>
Buildings		<u>7,401,742</u>	<u>4,940,579</u>
Less: Accumulated depreciation		<u>(1,625,425)</u>	<u>(1,363,381)</u>
		<u>5,776,317</u>	<u>3,577,198</u>
Capital works in progress		<u>17,717</u>	<u>196,989</u>
Bowling greens		<u>120,000</u>	<u>-</u>
Less: Accumulated depreciation		<u>(24,900)</u>	<u>-</u>
		<u>95,100</u>	<u>-</u>
Total Land and Buildings		<u>8,269,634</u>	<u>4,751,187</u>
Plant, Equipment & Fittings (at cost)			
Plant and equipment		<u>1,357,536</u>	<u>1,154,140</u>
Less: Accumulated depreciation		<u>(738,141)</u>	<u>(737,020)</u>
		<u>619,395</u>	<u>417,120</u>
Furniture, fixture and fittings		<u>354,525</u>	<u>199,593</u>
Less: Accumulated depreciation		<u>(179,505)</u>	<u>(190,822)</u>
		<u>175,020</u>	<u>8,771</u>
Carpet and curtains		<u>104,913</u>	<u>85,365</u>
Less: Accumulated depreciation		<u>(35,609)</u>	<u>(74,020)</u>
		<u>69,304</u>	<u>11,345</u>
Restaurant and kitchen equipment		<u>858,764</u>	<u>857,302</u>
Less: Accumulated depreciation		<u>(671,504)</u>	<u>(656,344)</u>
		<u>187,260</u>	<u>200,958</u>
Motor vehicles		<u>167,906</u>	<u>167,906</u>
Less: Accumulated depreciation		<u>(134,474)</u>	<u>(113,343)</u>
		<u>33,432</u>	<u>54,563</u>
Poker machines		<u>1,650,054</u>	<u>1,836,650</u>
Less: Accumulated depreciation		<u>(1,314,718)</u>	<u>(1,488,561)</u>
		<u>335,336</u>	<u>348,089</u>
Total Plant, Equipment and Fittings		<u>1,419,747</u>	<u>1,040,846</u>
Total Property, Plant & Equipment		<u>9,689,381</u>	<u>5,792,033</u>

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

Note	2023 \$	2022 \$
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(a) Movements in carrying amounts

Movements in carrying amount for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Land and Buildings \$	Plant and Equipment \$	Total \$
Balance at the beginning of the year	4,751,187	1,040,846	5,792,033
Additions	689,581	707,323	1,396,904
Additions via business combination	3,301,000	19,772	3,320,772
Capital work in progress transfer	(204,171)	24,903	(179,268)
Disposals	(821)	-	(821)
Transfers	-	-	-
Depreciation expense	(267,142)	(373,097)	(640,239)
Carrying amount at the end of the year	<u>8,269,634</u>	<u>1,419,747</u>	<u>9,689,381</u>

**Note 11: Tax Assets**

NON CURRENT

Deferred tax asset - opening balance	253,951	205,547
Charge to statement of profit or loss and other comprehensive income	15,633	48,403
	<u>269,584</u>	<u>253,951</u>

**Note 12: Intangible Assets**

Poker machine entitlements (at cost)	1,078,415	678,415
Water licences	430,360	421,360
	<u>1,508,775</u>	<u>1,099,775</u>

(a) Movements in carrying amounts

	Poker Machine Entitlements \$	Water Licences \$	Total \$
Balance at the beginning of the year	678,415	421,360	1,099,775
Additions	-	-	-
Additions via business combination	400,000	9,000	409,000
Disposals	-	-	-
Impairment losses	-	-	-
Carrying amount at the end of the year	<u>1,078,415</u>	<u>430,360</u>	<u>1,508,775</u>

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	Note	2023 \$	2022 \$
<b>Poker Machine Entitlements</b>			
Poker machine entitlements are assessed as having an indefinite useful life. The measurement and recognition criteria is outlined in Note 1 to the financial statements.			
Poker machine entitlements have been impairment tested using calculations of the higher of fair value, less costs to realise, and value in use. The directors believe that the carrying amount of poker machine entitlements are not impaired and annual impairment testing was conducted at 30 June 2023.			
<b>Water Licences</b>			
The water licence is assessed as having an indefinite useful life. The measurement and recognition criteria is outlined in Note 1 to the financial statements			
The directors believe that the carrying amount of the water licence is not impaired and annual impairment testing will be conducted at each reporting date.			
<b>Note 13: Trade and Other Payables</b>			
CURRENT			
Unsecured liabilities;			
Trade payables		254,264	276,660
Sundry payables and accrued expenses		<u>88,243</u>	<u>44,937</u>
		<u><b>342,507</b></u>	<u>321,597</u>
<b>Note 14: Contract Liabilities</b>			
CURRENT			
Cart shed rental in advance		8,593	7,859
Members bonus points		26,243	26,099
Poker machine jackpot liability		103,358	79,988
Sponsorships in advance		<u>8,844</u>	<u>15,244</u>
		<u><b>147,038</b></u>	<u>129,190</u>
NON-CURRENT			
Subscriptions in advance		<u>11,984</u>	<u>24,772</u>
		<u><b>11,984</b></u>	<u>24,772</u>



**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	Note	2023 \$	2022 \$
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**Note 15: Employee Benefits**

CURRENT

Provision for employee benefits		<u>799,340</u>	<u>774,063</u>
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NON-CURRENT

Provision for employee benefits		<u>15,186</u>	<u>18,607</u>
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**Provision for employee benefits**

A provision has been recognised for employee entitlements relating to annual and long service leave. In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based on historical data. The measurement and recognition criteria relating to employee benefits has been included in Note 1 to this report.

**Note 16: Capital Commitments**

As at 30 June 2023 and 30 June 2022, the company had not engaged in any capital commitments.

**Note 17: Events After the End of the Reporting Period**

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial

**Note 18: Related Party Transactions**

Key Management Personnel

The totals of remuneration paid to key management personnel (KMP) during the year are as follows:

Key management personnel compensation		<u>660,585</u>	<u>640,122</u>
No. of key management personnel		<u>5</u>	<u>5</u>

Other Related Parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

Transactions with related parties were:

Brett Nolan - during the year the Club purchased services from Nolan Building Co. Brett Nolan is a director of the company. Net Transactions for the year totalled \$225,699 (2022: \$286,172).

Paul Gordon - during the year Paul rented a house in Maitland Street owned by the Club.

**Note 19: Auditors' Remuneration**

During the financial year the following fees were paid or payable for services provided by Crowe Audit Australia, the auditor of the company:

Audit of the financial statements		<u>28,000</u>	28,000
Other allowable services		<u>2,000</u>	2,000
		<u>30,000</u>	<u>30,000</u>

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

	Note	2023 \$	2022 \$
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**Note 20: Sub Committees**

The economic entity which the Narrabri RSL Memorial & Citizens Club Limited comprises the activities of the Club and the RSL Sporting Body. The directors are of the opinion that it is impractical to consolidate the activities of the RSL Sporting Club with those of the Narrabri RSL Memorial & Citizens Club Limited on the basis of materiality. At 30 June 2023, the sub committee has net assets \$43,567 (2022: \$43,121) and surplus of \$446 (2022: \$5,810).

**Note 21: Business Combination**

On 29 August 2022, Narrabri RSL Memorial & Citizens Club Limited acquired the operations of Narrabri Bowling Club Limited, following the completion of a successful amalgamation process. The combination resulted in a gain of \$4,458,270 being the fair value of the net assets acquired under the business combination.

Details of the acquisition are as follows:

	Fair Value \$
Cash and cash equivalents	733,957
Inventory	17,686
Property, plant and equipment	3,320,772
Intangible assets	409,000
Trade and other payables	(2,148)
Provisions	(1,516)
Other liabilities	(19,481)
Net assets acquired	<u>4,458,270</u>
Goodwill	<u>-</u>
Acquisition-date fair value of the total consideration transferred	<u>4,458,270</u>
Representing:	
Transfer of net assets	<u>4,458,270</u>

**Note 22: Company Details**

The club is incorporated and domiciled in Australia as a company limited by guarantee.

The registered office and principal place of business is:

Narrabri RSL Memorial & Citizens Club Ltd  
 7-11 Maitland Street  
 NARRABRI NSW 2390

A description of the nature of the Company's operations and its principal activities are included in the Director's Report, which is not part of the financial statements.

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**DIRECTORS' DECLARATION**  
**FOR THE YEAR ENDED 30 JUNE 2023**

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In the directors' opinion

1. The attached financial statements and notes thereto comply with the Corporations Act 2001, the Australian Accounting Standards - Simplified Disclosures, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
2. The attached financial statements and notes thereto give a true and fair view of the company's financial position as at 30 June 2023 and of its performance for the financial year ended on that date; and
3. There are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act 2001 by:



Bruce O'Hara  
Director



Sally Phelps  
Director

Dated: 28 August 2023

**INDEPENDENT AUDITORS' REPORT  
TO THE MEMBERS OF  
NARRABRI RSL MEMORIAL & CITIZENS CLUB LIMITED**

**ABN 41 001 030 593**

**Opinion**

We have audited the financial report of Narrabri RSL Memorial & Citizens Club Limited (the Company), which comprises the statement of financial position as at 30 June 2023, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion the accompanying financial report of the Company is in accordance with the Corporations Act 2001, including:

- (a) giving a true and fair view of the Company's financial position as at 30 June 2023 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards – Simplified Disclosures and the Corporations Regulations 2001.

**Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The title 'Partner' conveys that the person is a senior member within their respective division, and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is external audit, conducted via the Crowe Australasia external audit division and Unison SMSF Audit. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

Findex (Aust) Pty Ltd, trading as Crowe Australasia is a member of Crowe Global, a Swiss verein. Each member firm of Crowe Global is a separate and independent legal entity. Findex (Aust) Pty Ltd and its affiliates are not responsible or liable for any acts or omissions of Crowe Global or any other member of Crowe Global. Crowe Global does not render any professional services and does not have an ownership or partnership interest in Findex (Aust) Pty Ltd. Services are provided by Crowe Central North, an affiliate of Findex (Aust) Pty Ltd. Liability limited by a scheme approved under Professional Standards Legislation. Liability limited other than for acts or omissions of financial services licensees.

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**INDEPENDENT AUDITORS' REPORT  
TO THE MEMBERS OF  
NARRABRI RSL MEMORIAL & CITIZENS CLUB LIMITED**

**ABN 41 001 030 593**

**Other Information**

The directors are responsible for the other information. The other information comprises the information contained in the Company's Directors Report for the year ended 30 June 2023, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Responsibilities of the Directors for the Financial Report**

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

**Auditor's Responsibilities for the Audit of the Financial Report**

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

The title 'Partner' conveys that the person is a senior member within their respective division, and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is external audit, conducted via the Crowe Australasia external audit division and Unison SMSF Audit. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

Findex (Aust) Pty Ltd, trading as Crowe Australasia is a member of Crowe Global, a Swiss verein. Each member firm of Crowe Global is a separate and independent legal entity. Findex (Aust) Pty Ltd and its affiliates are not responsible or liable for any acts or omissions of Crowe Global or any other member of Crowe Global. Crowe Global does not render any professional services and does not have an ownership or partnership interest in Findex (Aust) Pty Ltd. Services are provided by Crowe Central North, an affiliate of Findex (Aust) Pty Ltd. Liability limited by a scheme approved under Professional Standards Legislation. Liability limited other than for acts or omissions of financial services licensees.

**INDEPENDENT AUDITORS' REPORT  
TO THE MEMBERS OF  
NARRABRI RSL MEMORIAL & CITIZENS CLUB LIMITED**

**ABN 41 001 030 593**

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during the audit.

**CROWE CENTRAL NORTH**



**Kylie Ellis**  
**Partner**  
Registered Company Auditor (ASIC RAN 483424)  
149 Otho St  
INVERELL NSW 2360

Dated: 13 September 2023

The title 'Partner' conveys that the person is a senior member within their respective division, and is among the group of persons who hold an equity interest (shareholder) in its parent entity, Findex Group Limited. The only professional service offering which is conducted by a partnership is external audit, conducted via the Crowe Australasia external audit division and Unison SMSF Audit. All other professional services offered by Findex Group Limited are conducted by a privately owned organisation and/or its subsidiaries.

Findex (Aust) Pty Ltd, trading as Crowe Australasia is a member of Crowe Global, a Swiss verein. Each member firm of Crowe Global is a separate and independent legal entity. Findex (Aust) Pty Ltd and its affiliates are not responsible or liable for any acts or omissions of Crowe Global or any other member of Crowe Global. Crowe Global does not render any professional services and does not have an ownership or partnership interest in Findex (Aust) Pty Ltd. Services are provided by Crowe Central North, an affiliate of Findex (Aust) Pty Ltd. Liability limited by a scheme approved under Professional Standards Legislation. Liability limited other than for acts or omissions of financial services licensees.

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**DISCLAIMER  
TO THE MEMBERS OF  
NARRABRI RSL MEMORIAL & CITIZENS CLUB LIMITED**

**ABN 41 001 030 593**

The additional financial data presented on pages 27 - 35 is in accordance with the books and records of the company which have been subjected to the auditing procedures applied in our statutory audit of the company for the financial year ended 30 June 2023. It will be appreciated that our statutory audit did not cover all details of the additional financial data. Accordingly, we do not express an opinion on such financial data and we give no warranty of accuracy or reliability in respect of the data provided. Neither the firm nor any member or employee of the firm undertakes responsibility in any way whatsoever to any person (other than Narrabri RSL Memorial & Citizens Club Limited) in respect of such data, including any errors of omissions therein however caused.

**CROWE CENTRAL NORTH**

**Kylie Ellis**  
**Partner**  
Registered Company Auditor (ASIC RAN 483424)  
149 Otho St  
INVERELL NSW 2360

Dated: 13 September 2023

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**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**DETAILED TRADING STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

RSL CLUB	2023	2022
	\$	\$
<b>Bar Trading</b>		
Bar sales	912,054	709,307
Less: cost of goods sold	<u>(318,799)</u>	<u>(245,253)</u>
<b>Gross profit</b>	<u>593,255</u>	<u>464,054</u>
Less: wages	(151,239)	(121,435)
Less: bar - other expenses	<u>(39,921)</u>	<u>(19,337)</u>
<b>Net profit from bar trading</b>	<u>402,095</u>	<u>323,282</u>
Gross profit percentage to sales	<u>65.05%</u>	<u>65.42%</u>
<b>Poker Machines</b>		
Poker machine revenue	3,331,084	2,564,916
Less: poker machine wages	(118,057)	(98,478)
Less: poker machine expenses	<u>(679,853)</u>	<u>(518,175)</u>
<b>Net profit</b>	<u>2,533,174</u>	<u>1,948,263</u>
<b>Promotions</b>		
Goods sold	119,682	84,107
Less: cost of goods sold	<u>(154,451)</u>	<u>(131,294)</u>
<b>Net loss</b>	<u>(34,769)</u>	<u>(47,187)</u>
<b>Keno</b>		
Keno Income	103,839	79,646
Less: Keno wages	(95,515)	(74,750)
Less: Keno expenses	<u>(8,768)</u>	<u>(5,481)</u>
<b>Net loss</b>	<u>(444)</u>	<u>(585)</u>
<b>TAB</b>		
TAB income	13,841	6,767
Less: TAB wages	(23,920)	(21,500)
Less: TAB expenses	<u>(22,551)</u>	<u>(38,699)</u>
<b>Net loss</b>	<u>(32,630)</u>	<u>(53,432)</u>



**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**DETAILED INCOME AND EXPENDITURE STATEMENT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

RSL CLUB	2023	2022
	\$	\$
<b>Income</b>		
Net profit/(loss) from trading:		
Bar	402,095	323,282
Poker Machine	2,533,174	1,948,263
Promotions	(34,769)	(47,187)
Keno	(444)	(585)
TAB	(32,630)	(53,432)
Commissions received	10,800	38,784
Government subsidies	-	101,000
Interest income	80,037	3,093
Members subscriptions	9,138	14,982
Property income	9,927	9,918
Sundry income	23,575	45,210
<b>Total Income</b>	<b>3,000,903</b>	<b>2,383,328</b>
<b>Expenditure</b>		
<u>Administration Expenses</u>		
Bad debts expense	86	-
Bank charges	13,175	9,536
Cash shortages	1,307	793
Computer support	86,614	75,675
Directors' expenses	3,484	6,542
Licenses	14,357	2,485
Postage	4,688	5,194
Printing	6,272	3,745
Professional fees	36,197	54,347
Stationery	7,549	5,644
Staff amenities	28,679	26,640
Staff amenities (GST free)	6,364	4,431
Staff training	7,502	9,049
Uniform	2,793	4,531
Telephone	6,446	4,090
Trade subscriptions	9,205	9,840
Vehicle expenses	26,755	18,412
	<b>261,473</b>	<b>240,954</b>
<u>Advertising &amp; Marketing Expenses</u>		
Advertising	11,112	19,152
Donations	19,095	28,064
Entertainment	4,111	7,937
Floral tributes	289	182
	<b>34,607</b>	<b>55,335</b>

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**DETAILED INCOME AND EXPENDITURE STATEMENT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

<b>RSL CLUB</b>	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<u>Employee Benefits Expenses</u>		
Payroll tax	18,630	8,958
Provision expense - annual leave	15,909	28,944
Provision expense - long service leave	13,898	17,787
Provision expense - TOIL	(3,291)	(2,308)
Superannuation	115,439	122,414
Wages	586,620	618,749
	<b>747,205</b>	<b>794,544</b>
<u>Occupancy Expenses</u>		
Cleaning materials	13,516	11,601
Electricity and heating	156,283	103,650
Insurance	109,860	148,486
Laundry	30	-
Rates	24,708	17,377
Repairs and maintenance	139,877	111,707
Security	4,309	5,253
Trade waste	7,025	9,816
	<b>455,608</b>	<b>407,890</b>
<u>Other Expenses</u>		
Freight	78	141
Property expenses	11,918	44,375
Sundry expenses	5,379	23,204
	<b>17,375</b>	<b>67,720</b>
Loss on sale of assets	821	-
<b>Total Expenditure</b>	<b>1,517,089</b>	<b>1,566,443</b>
<b>Net Operating Profit before Income Tax Expense and Depreciation</b>	<b>1,483,814</b>	<b>816,885</b>
Less: Depreciation	483,912	386,248
Add: Gain on Business Combination	4,458,270	(0)
<b>Net Operating Profit before Income Tax Expense</b>	<b>5,458,172</b>	<b>430,637</b>

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**DETAILED TRADING STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

<b>GOLF CLUB</b>	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<b>Bar Trading</b>		
Bar sales	632,320	551,782
Less: cost of goods sold	<u>(232,246)</u>	<u>(224,084)</u>
<b>Gross profit</b>	<b>400,074</b>	<b>327,698</b>
Less: wages	(81,366)	(97,552)
Less: bar - other expenses	<u>(31,615)</u>	<u>(22,695)</u>
<b>Net profit from bar trading</b>	<b>287,093</b>	<b>207,451</b>
Gross profit percentage to sales	<u>63.27%</u>	<u>59.39%</u>
<b>Poker Machines</b>		
Poker machine revenue	97,187	70,366
Less: poker machine wages	(1,405)	-
Less: poker machine expenses	<u>(9,704)</u>	<u>(3,542)</u>
<b>Net profit</b>	<b>86,078</b>	<b>66,824</b>
<b>Promotions</b>		
Goods sold	22,060	26,574
Less: cost of goods sold	<u>(4,094)</u>	<u>(3,803)</u>
<b>Net (loss)/profit</b>	<b>17,966</b>	<b>22,771</b>
<b>Keno</b>		
Keno Income	9,976	10,151
Less: Keno wages	(10,605)	(7,050)
Less: Keno expenses	<u>(1,662)</u>	<u>(1,247)</u>
<b>Net profit/(loss)</b>	<b>(2,291)</b>	<b>1,854</b>
<b>TAB</b>		
TAB income	8,000	2,485
Less: TAB wages	(7,000)	-
Less: TAB expenses	<u>(10,637)</u>	<u>(3,186)</u>
<b>Net loss</b>	<b>(9,637)</b>	<b>(701)</b>

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**DETAILED INCOME AND EXPENDITURE STATEMENT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

<b>GOLF CLUB</b>	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<b>Income</b>		
Net profit/(loss) from trading:		
Bar	<b>287,093</b>	207,451
Poker Machine	<b>86,078</b>	66,824
Promotions	<b>17,966</b>	22,771
Keno	<b>(2,291)</b>	1,854
TAB	<b>(9,637)</b>	(701)
Commissions received	<b>463</b>	1,819
Donations and sponsorship	<b>27,423</b>	48,813
Golf income	<b>223,879</b>	193,951
Government subsidies	<b>-</b>	21,000
Members subscriptions	<b>78,494</b>	77,030
Sundry income	<b>14,470</b>	21,431
<b>Total Income</b>	<b>723,938</b>	662,243
<b>Expenditure</b>		
<u>Administration Expenses</u>		
Slice membership fees	<b>3,200</b>	3,200
Cash shortages	<b>1,599</b>	513
Computer support	<b>23,923</b>	3,639
Licenses	<b>1,507</b>	-
Printing	<b>2,576</b>	1,120
Stationery	<b>1,841</b>	390
Staff amenities	<b>12,335</b>	8,634
Staff amenities (GST free)	<b>142</b>	211
Staff training	<b>909</b>	400
Uniform	<b>-</b>	64
Trade subscriptions	<b>11,045</b>	11,740
Vehicle expenses	<b>1,259</b>	1,073
	<b>60,336</b>	30,984
<u>Advertising &amp; Marketing Expenses</u>		
Advertising	<b>3,416</b>	3,740
Donations	<b>16,669</b>	650
Entertainment	<b>9,126</b>	2,148
Floral tributes	<b>493</b>	-
	<b>29,704</b>	6,538

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**DETAILED INCOME AND EXPENDITURE STATEMENT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

<b>GOLF CLUB</b>	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<u>Employee Benefits Expenses</u>		
Provision expense - annual leave	(725)	(4,884)
Provision expense - long service leave	(4,808)	9,665
Provision expense - TOIL	(3,788)	(2,488)
Superannuation	28,237	30,768
Wages	<u>306,747</u>	<u>262,480</u>
	<b><u>325,663</u></b>	<b><u>295,541</u></b>
<u>Occupancy Expenses</u>		
Cleaning materials	3,919	885
Electricity and heating	41,442	27,119
Insurance	35,455	61,200
Rates	18,822	16,487
Repairs and maintenance	123,326	128,361
Security	5,289	7,036
Trade waste	<u>5,079</u>	<u>2,650</u>
	<b><u>233,332</u></b>	<b><u>243,738</u></b>
<u>Other Expenses</u>		
Freight	500	38
Trophies and vouchers	19,605	19,519
Sundry expenses	<u>4,465</u>	<u>1,124</u>
	<b><u>24,570</u></b>	<b><u>20,681</u></b>
<b>Total Expenditure</b>	<b><u>673,605</u></b>	<b><u>597,482</u></b>
<b>Net Operating Profit before Income Tax Expense and Depreciation</b>	<b><u>50,333</u></b>	<b><u>64,761</u></b>
Less: Depreciation	<u>88,981</u>	<u>67,465</u>
<b>Net Operating Loss before Income Tax Expense</b>	<b><u>(38,648)</u></b>	<b><u>(2,704)</u></b>

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**DETAILED TRADING STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2023**

<b>BOWLING CLUB</b>	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<b>Bar Trading</b>		
Bar sales	176,551	-
Less: cost of goods sold	<u>(53,187)</u>	<u>-</u>
<b>Gross profit</b>	<b>123,364</b>	<b>-</b>
Less: wages	(34,768)	-
Less: bar - other expenses	<u>(456)</u>	<u>-</u>
<b>Net profit from bar trading</b>	<b>88,140</b>	<b>-</b>
Gross profit percentage to sales	<u>69.87%</u>	<u>-</u>
<b>Poker Machines</b>		
Poker machine revenue	151,497	-
Less: poker machine wages	(12,000)	-
Less: poker machine expenses	<u>(22,877)</u>	<u>-</u>
<b>Net profit</b>	<b>116,620</b>	<b>-</b>
<b>Promotions</b>		
Goods sold	31,228	-
Less: cost of goods sold	<u>(17,865)</u>	<u>-</u>
<b>Net profit</b>	<b>13,363</b>	<b>-</b>
<b>Keno</b>		
Keno Income	16,006	-
Less: Keno wages	(18,200)	-
Less: Keno expenses	<u>(1,602)</u>	<u>-</u>
<b>Net loss</b>	<b>(3,796)</b>	<b>-</b>
<b>TAB</b>		
TAB income	6,251	-
Less: TAB wages	(6,600)	-
Less: TAB expenses	<u>(9,203)</u>	<u>-</u>
<b>Net loss</b>	<b>(9,552)</b>	<b>-</b>

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**DETAILED INCOME AND EXPENDITURE STATEMENT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

<b>BOWLING CLUB</b>	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<b>Income</b>		
Net profit/(loss) from trading:		
Bar	88,140	-
Poker Machine	116,620	-
Promotions	13,363	-
Keno	(3,796)	-
TAB	(9,552)	-
Commissions received	460	-
Golf income	10,523	-
Members subscriptions	6,452	-
Sundry income	13,978	-
<b>Total Income</b>	<b>236,188</b>	<b>-</b>
<b>Expenditure</b>		
<u>Administration Expenses</u>		
Bank charges	1,594	-
Cash shortages	(41)	-
Computer support	7,547	-
Licenses	4,362	-
Printing	517	-
Stationery	668	-
Staff amenities	3,979	-
Telephone	5,023	-
Trade subscriptions	226	-
Vehicle expenses	1,813	-
	<b>25,688</b>	<b>-</b>
<u>Advertising &amp; Marketing Expenses</u>		
Advertising	1,314	-
Donations	75	-
Entertainment	2,286	-
	<b>3,675</b>	<b>-</b>

**NARRABRI RSL MEMORIAL CLUB LIMITED**  
**ABN 41 001 030 593**

**DETAILED INCOME AND EXPENDITURE STATEMENT**  
**FOR THE YEAR ENDED 30 JUNE 2023**

<b>BOWLING CLUB</b>	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<u>Employee Benefits Expenses</u>		
Provision expense - annual leave	2,279	-
Provision expense - long service leave	867	-
Superannuation	7,520	-
Wages	106,273	-
	<b>116,939</b>	-
<u>Occupancy Expenses</u>		
Cleaning materials	1,000	-
Electricity and heating	40,602	-
Insurance	8,335	-
Laundry	30	-
Rates	15,665	-
Repairs and maintenance	42,830	-
Security	3,087	-
Trade waste	3,020	-
	<b>114,569</b>	-
<u>Other Expenses</u>		
Trophies and vouchers	176	-
Sundry expenses	1,810	-
	<b>1,986</b>	-
<b>Total Expenditure</b>	<b>262,857</b>	-
<b>Net Operating Loss before Income Tax Expense and Depreciation</b>	<b>(26,669)</b>	-
Less: Depreciation	67,346	-
<b>Net Operating Loss before Income Tax Expense</b>	<b>(94,015)</b>	-